

Finance Committee Meeting Agenda

May 15, 2024: 8:00 a.m. – 9:30 a.m.

In-person Locations:

Partnership's Southeast Region Office located at 4605 Business Center Drive, Conference Center, Fairfield, CA

Partnership's Northeast Region Office located at 2525 Airpark Dr., Redding, CA

Partnership's Southwest Office located at 495 Tesconi Circle, Santa Rosa, CA

Partnership's Northwest Office located at 1036 5th Street, Eureka, CA

Partnership's Eastern Office located at 281 Nevada Street, Auburn, CA

Finance Committee Members: Jonathan Andrus, Jayme Bottke, Dave Jones, Chair, Alicia Hardy, Randall Hempling, Kathryn Powell, Nancy Starck, Nolan Sullivan

Public Participation

Public comment is welcome during designated "Public Comments" time frames or by emailing comments to the Board Clerk at Board_FinanceClerk@partnershiphp.org by 5:00p.m on May 14, 2024. Comments received will be read during the meeting.

	8:00A.M - Opening						
1.1 Call to Order Dave Jones, Chair							
1.2 Roll Call			Clerk				
1.3	ACTION: Approval of Agenda	1-2	Chair				
1.4 ACTION: Approval of Finance Committee Minutes from April 17, 2024 3-8							
1.5 Commissioner Comment Chair							
1.6 Public Comment Public							
	New Business						
2.1	ACTION: Appointment of Ryan Gruver, Nevada County, to the Finance Committee	9-10	Sonja Bjork				
2.2	INFORMATION: CEO Health Plan Update	11	Sonja Bjork				
2.3	ACTION: Approve the Preliminary Health Care Expense Budget for FY 2024-2025	12-19	Jennifer Lopez / Patti McFarland				
2.4	ACTION: Accept March 2024 Metrics and Financials	20-33	Jennifer Lopez / Patti McFarland				
	Closed Session						

3.1	Discussion and Action Pursuant to Government Code	Committee				
	§ 54956.87 Subdivision (c); PROVIDER CONTRACT	Members				
	NEGOTIATIONS	without a				
		Conflict of				
		Interest, Sonja				
		Bjork, Patti				
		McFarland,				
		Wendi Davis,				
		Amy				
		Turnipseed				
		Jennifer				
		Lopez, Dustin				
		Lyda, and				
		Ashlyn Scott,				
		Board Clerk				
	Paganyana in Onan Sagaian					
Reconvene in Open Session						
	Adjournment					

Government Code §54957.5 requires that public records related to items on the open session agenda for a regular finance meeting be made available for public inspection. Records distributed less than 72 hours prior to the meeting are available for public inspection at the same time they are distributed to all members, or a majority of the members of the committee. The Finance Committee has designated the Board Clerk as the contact for Partnership HealthPlan of California located at 4665 Business Center Drive, Fairfield, CA 94534, for the purpose of making those public records available for inspection. The Finance Committee Meeting Agenda and supporting documentation is available for review from 8:00 AM to 5:00 PM, Monday through Friday at all PHC regional offices (see locations above). It can also be found online at www.partnershiphp.org.

PHC meeting rooms are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation (including auxiliary aids or services) to participate in this meeting, or who have a disability and wish to request an alternative format for the agenda, meeting notice, agenda packet or other writings that may be distributed at the meeting, should contact the Board Clerk at least two (2) working days before the meeting at 707-863-4516 or by email at ascott@partnershiphp.org. Notification in advance of the meeting will enable the Administrative Assistant to make reasonable arrangements to ensure accessibility to this meeting and to page a packet or other writings that may be distributed at the meeting arrangements to ensure accessibility to this meeting and to page a packet or other writings that may be distributed at the meeting arrangements to ensure accessibility to this meeting and to page a packet or other writings that may be distributed at the meeting arrangements to ensure accessibility to this meeting and to page a packet or other writings that may be distributed at the meeting arrangements to ensure accessibility



MINUTES OF THE MEETING OF PARTNERSHIP HEALTHPLAN OF CALIFORNIA FINANCE COMMITTEE

In person locations:

Partnership's Southeast Office located at 4605 Business Center Drive, Fairfield, CA Partnership's Northwest Office located at 1036 Fifth Street, Eureka, CA Partnership's Northeast Office located at 2525 Airpark Drive, Redding, CA Partnership's Southwest Office located at 495 Tesconi Circle, Santa Rosa, CA

On April 17, 2024

Members Present: Jonathon Andrus, Jayme Bottke, Alicia Hardy, Randall Hempling, Dave Jones, Chair, Nancy Starck

Members Excused: Kathryn Powell, Nolan Sullivan

Staff: Sonja Bjork, Wendell Coats, Wendi Davis, Marisa Dominguez, Melanie Lam, John Lemoine, Jennifer Lopez, Patti Mcfarland, Jose Puga, Ashlyn Scott,

Amy Turnipseed, Colleen Valenti, Diane Walton, Brent Weinberg, Lori Williams

Guests: T Abraham

AGENDA ITEM		MOTION / ACTION
1.2 Roll Call	Ashlyn Scott, Clerk of the Commission, called the roll indicating there was a quorum.	None
1.3 Approval of Agenda	Chairman Jones asked if anyone had changes to the agenda. Hearing no requests for modification, he asked for a motion to approve the agenda.	Commissioner Starck moved to approve the agenda as presented, seconded by Commissioner Hempling.
		ACTION SUMMARY: Yes: 5

		No: 0 Abstention: 0 Excused: 2 (Powell, Sullivan) MOTION CARRIED
1.4 Approval of the March 20, 2024 Finance Committee Meeting Minutes	Chairman Jones asked if anyone had changes to the March 20, 2024 minutes. Hearing none, Chairman Jones asked for a motion to approve the minutes.	Commissioner Hempling moved to approve the minutes as presented seconded by Commissioner Hardy.
		ACTION SUMMARY: Yes: 5 No: 0 Abstention: 0 Excused: 2 (Powell, Sullivan) MOTION CARRIED
1.5 & 1.6 Public and	Chairman Jones asked if there were any public or commissioner comments. There were none.	None
Commissioner Comment		
2.1 ACTION	New Business	Commission of Hemmelton and Lorentz
2.1 ACTION: Appointment of Jayme Bottke, Tehama County, to the Finance Committee	Chief Executive Officer, Sonja Bjork, introduced Commissioner Jayme Bottke, who was appointed in February to represent Tehama County on the Partnership Board. Commissioner Bottke has extensive budgeting experience and is interested in representing the Eastern Region on the Finance Committee.	Commissioner Hempling moved to approve the minutes as presented seconded by Commissioner Hardy.
		ACTION SUMMARY: Yes: 5 No: 0 Abstention: 0 Excused: 2 (Powell, Sullivan) MOTION CARRIED
2.2 CEO Report	Ms. Bjork gave a report on the following topics:	None
	<i>Expansion Update</i> – In February, the Partnership Board appointed seven new Commissioners representing expansion counties. Six additional Commissioner appointments will be taken to the April Board Meeting for approval. Partnership's Chico office is currently undergoing a remodel	

and is expected to be ready for use in the 4th quarter of this year. In the interim, Chico-based employees are working out of a rental office. The Auburn office requires minor updates, however staff have already begun utilizing the space. In April, Partnership expects to close escrow on two additional buildings in Redding and Eureka, which will help alleviate the current space constraints.

Commissioner Starck asked if the tenants in the Eureka building will continue their lease under Partnership's ownership.

Ms. McFarland replied that yes, the current tenants intend on extending their lease.

Intergovernmental Transfers (IGT) – Partnership works diligently to maximize IGT funding to draw down dollars to the communities we serve. Only certain entities with taxing authority are eligible for funding. These entities include district hospitals, public institutions, fire districts and counties. Partnership will soon receive and disperse funding for fiscal year 2022. Expansion counties will work with Anthem and California Health and Wellness on IGTs until the look back period for fiscal year 2024.

Non-Profit Foundation Update – Partnership is in the process of establishing a non-profit foundation, which is common amongst local health plans. The foundation would be able to make different community investments and accept donations, outside of what is allowable for Medi-Cal plans. Outside counsel is reviewing the foundation's drafted bylaws. Additionally, articles were filed with the Secretary of State in March. Updates will be brought to the Board in the coming months.

2024 Contract Requirements – The DHCS' 2024 contract requires many additional staff positions, which will result in increased admin costs. One example is Transition of Care Services, which requires an assigned case manager for every member transferring from one setting or level of care to another. At any given time, Partnership has around 1000 members admitted in a hospital. Each of which will need a case manager to oversee their transition to a new setting. To handle the increased workload, the Health Service Department has added several new positions.

Commissioner Hardy said she supports the establishment of a non-profit foundation but asked to confirm that the foundation will not be soliciting donations and forming a fundraising team.

Ms. Bjork replied no, the foundation will be a lean operation and will not be fundraising.

Common Spirit Contract – Partnership's contract with Common Spirit/Dignity Health expired on March 31. The contracting team worked until the final hours negotiating and despite the term, negotiations will continue in hopes of coming to an agreement. With the exception of members who qualify for Continuation of Care (COC), members assigned to Dignity will be reassigned effective May 1. These members will be receiving new packets and ID cards in the coming weeks. Partnership is receiving an influx of Dignity-related calls, and as a result, we have shifted staff to

2.3 ACTION: Approve Budget Revisions for FY 2023-2024	assist with the call volume. The Yolo County Board of Supervisors sent a letter to both Partnership and Dignity to encourage continued negotiations until an agreement is reached. Commissioner Starck asked if Partnership has communicated with the Consumer Advisory Committee (CAC) to try to direct members to the online member portal to ease the increased call volume. Ms. Bjork confirmed that we are communicating with the CAC about Dignity messaging. The CAC representatives from Yolo County are advocating for their fellow affected members and directing eligible members to apply for COC. Chairman Jones questioned where Dignity members currently receiving OB services will be reassigned. Ms. Bjork replied that pregnant members qualify for COC. Jennifer Lopez, Deputy Chief Financial Officer, presented the budget revisions for FY 2023-2024. The revision is necessary to account for expenses related to geographic expansion and to support new requirements, per the DHCS 2024 contract. The Board approved \$150 million in losses over the initial two years of the contract for geographic expansion expenses. The revised budget reflects \$41.6 million losses for fiscal year 2023-2024. Partnership received 25,000 more members from the expansion than initially expected, which results in more revenue but also increased expenses. Additionally, the revision includes a reallocation of admin dollars to support new DHCS contractual requirements. Ms. Bjork noted that it is not standard practice to come back to the Board with a revised budget, however there were so many unknowns this year, making it difficult to accurately forecast. Lastly, transportation administrative expenses will be separately identified in the final administrative expense budget comparison that is included in the final budget presentation, this will allow for a more accurate comparison to our sister plans, who do not administer the transportation benefit in house. Commissioner Starck questioned if the \$41 million in losses is what was expected at this point. Ms.	the FY2023-2024 Budget Revisions as presented, seconded by Commissioner Andrus. ACTION SUMMARY: Yes: 6 No: 0 Abstention: 0 Excused: 2 (Powell, Sullivan)
2.4 ACTION: Approve Budget Assumptions for FY 2024-2025	Ms. Lopez presented the Budget Assumptions for Fiscal Year 2024-2025, the first of the three-part budget approval process. Draft Health Care Expense Budget will be presented to the Finance Committee in May, followed by the Final Budget presented to both Finance Committee and the full Board in June. *Outlook for FY 2024-2025* — The state is facing a significant deficit, which could impact Medi-Cal and Plan finances, however the total impact is still unknown. The Legislative Analyst's Office	Commissioner Andrus moved to accept the FY2024-2025 Budget Assumptions as presented, seconded by Commissioner Andrus. ACTION SUMMARY: Yes: 6

(LAO) is projecting a budget deficit at an estimated \$73 billion, which is nearly double the \$38 billion shortfall included in Governor Newsom's January budget proposal. Currently, Medi-Cal programs have remained unscathed by budget cuts, but this could change in the May Revision. We currently expect significant changes related to the Managed Care Organization (MCO) tax Targeted Rate Increases (TRI) beginning in 2025. Currently, DHCS is proposing targeting annual investments increases of \$2.4 billion in 2025 focusing investments in primary care, obstetric care, non-specialty mental health, specialty care services, and other targeted areas. In calendar year 2024, \$240 million in added revenue is expected to be distributed to providers statewide as part of the MCO tax TRI, it should be noted these investments are over and beyond the historical Proposition 56 physician supplemental payment levels. Partnership awaits DHCS' final policy to understand how providers will be paid and the required timeframes for the 2024 rate increases. Additional CalAIM initiatives will be implemented in the coming year, including the Justice Involved Initiative and Transitional Care Services, while preparing to operationalize a Medicare D-SNP by January 2026. Partnership will begin to administer the Whole Child Model (WCM) program for the ten expansion counties in January 2025. The State will begin withholding 1% of Partnership's revenue that can be earned back by meeting quality measures beginning in January of 2025. The quality metrics will also become more stringent. The state will begin requiring plans to make prescriptive community investments from a defined set of categories and submitting an annual investment plan for approval beginning in 2026.

There is continued uncertainty regarding membership as the counties continue to work through the backlogs of Medi-Cal redeterminations. There will be significant implications for revenue if less acute members continue to lose eligibility. A mid-year re-budget may be necessary due to the many unknowns.

Revenue – Partnership has received draft rates for calendar year 2024, though dampened in the 10-county expansion region by lower utilization and cost data from the previous commercial plans. Revenue in 2024 could be impacted by member acuity. Partnership will have increased MCO tax liability, totaling around \$500,000, which will be reimbursed once matching federal funds are secured. We are monitoring interest rates and their effect on interest income. Partnership also receives rental income from tenants.

Health Care Costs – Health care costs were estimated based on historical claims experience from CY 2022 and CY 2023, pre and post COVID trends and contracting changes. Health care costs for the 10-county expansion region were based on actuarial analysis, draft rate projections and actual claims experience.

Administrative Costs – As previously discussed, administrative costs will increase to support new contractual requirements. Additional resources will also be necessary to build the infrastructure to launch a D-SNP product in 2026. Benefits costs increased substantially last year and Partnership will continue the annual salary survey to remain competitive in the job market.

No: 0

Abstention: 0

Excused: 2 (Powell, Sullivan)

MOTION CARRIED

	Commissioner Hardy complimented the team on assembling a budget given so many unknowns. She asked if the Finance Committee should have metrics to monitor the plan's financial health and at what point should the organization analyze ways to cut back. Ms. Lopez responded that Partnership has strong reserves and there are contractual levers. If reserves are being depleted at an uncomfortable rate, the Finance Committee and full Board will be notified.	
2.5 ACTION: Accept February 2024 Metrics and Financials	Patti McFarland, Chief Financial Officer, presented Partnership's Metrics and Financials for the month ending February 29, 2024. Partnership reported a net surplus of \$13.0 million, bringing the year-to-date surplus to \$58.7 million. Providers in the expansion region have begun submitting claims, however it will take some time before we have a clear picture of normal claims volume.	Commissioner Starck moved to accept the February Financials as presented, seconded by Commissioner Hardy.
	Ma MaFarland's fall conset is included in the made.	ACTION SUMMARY: Yes: 6 No: 0 Abstention: 0 Excused: 2 (Powell, Sullivan)
	Ms. McFarland's full report is included in the packet.	MOTION CARRIED
CLOSED SESSION	Chairman Jones announced the following item would be discussed in Closed Session. • Discussion Pursuant to Government Code § 54956.87 Subdivision (c); PROVIDER CONTRACT NEGOTIATIONS	None
3.1	Discussion Pursuant to Government Code § 54956.87 Subdivision (c); PROVIDER CONTRACT NEGOTIATIONS	None
Adjournment	Chairman Jones reconvened open session and announced no action was taken in closed session. The meeting adjourned at 9:55AM.	None

Respectfully submitted by: Ashlyn Scott, Board Clerk	
Committee Approval Date: <u>05/15/2024</u>	
Signed:	
Ashlyn Scott, Board Clerk	Dave Jones, Chair Page 8 of 33

CONSENT AGENDA REQUEST for PARTNERSHIP HEALTHPLAN OF CALIFORNIA

Board / Finance Committee (when applicable)

Agenda Item Number:

Meeting Date: May 15, 2024

2.1

Board Meeting Date: June 26, 2024

Resolution Sponsor:

Sonja Bjork, Partnership HealthPlan of CA

Approved by: Partnership Staff

Topic Description:

Commissioner Ryan Gruver, Director of Nevada County Health Services Agency, has expressed interest in joining the Finance Committee. He was appointed to the Partnership Board as a commissioner in February 2024, representing Nevada County and Partnership's new Eastern Region.

Reason for Resolution:

Commissioner Ryan Gruver has expressed interest in representing Partnership's Eastern Region on the Finance Committee.

Financial Impact:

The financial impact to the HealthPlan is not material.

Requested Action of the Board:

Based on the recommendation of Partnership Staff, the full Board is asked to approve the appointment of Ryan Gruver to the Finance Committee as a new member.

CONSENT AGENDA REQUEST for PARTNERSHIP HEALTHPLAN OF CALIFORNIA

Board / Finance Committee (when applicable) Agenda Item Number: Meeting Date: May 15, 2024 **Board Meeting Date:** June 26, 2024 **Resolution Number:** IN THE MATTER OF: APPROVING THE APPOINTMENT OF RYAN GRUVER TO THE FINANCE COMMITTEE AS A NEW MEMBER Recital: Whereas, A. Board members are encouraged to serve on one or more committees. B. Commissioner Gruver has expressed interest in serving on the Finance Committee. C. The Board has authority to appoint committee members. Now, Therefore, It Is Hereby Resolved As Follows: 1. To approve the appointment of Ryan Gruver to the Finance Committee as a new member PASSED, APPROVED, AND ADOPTED by the Partnership HealthPlan of California this 26th day of June 2024 by motion of Commissioner, seconded by Commissioner, and by the following votes: Commissioners: AYES: Commissioners NOES: Commissioners ABSTAINED: ABSENT: Commissioners: EXCUSED: Commissioners: Kim Tangermann, Chair Date **ATTEST:**

Ashlyn Scott, Clerk



Finance Committee Chief Executive Officer Update May 15, 2024

- I. California State Budget: May Revise
- II. PCP Quality Incentive Program
- III. Common Spirit Contract Termination / Negotiations Update
- IV. CalAIM IPP Grants

AGENDA REQUEST FOR RATIFICATION for PARTNERSHIP HEALTHPLAN OF CALIFORNIA

Board / Finance Committee (when applicable)

Agenda Item Number:

Meeting Date: May 15, 2024

2.3

Board Meeting Date: June 26, 2024

Resolution Sponsor:

Sonja Bjork, CEO, Partnership HealthPlan of CA

Recommendation by:

The Finance Committee and Partnership Staff

Topic Description:

On April 24, 2024, the Board approved Budget Assumptions for Fiscal Year (FY) 2024-2025 and directed staff to prepare a full operational budget. The Preliminary Health Care Expense Budget for FY 2024-2025 is presented for Finance Committee's approval on May 15, 2024. The full Board will ratify the Finance Committee's approval on June 26, 2024.

On June 19, 2024, the Finance Committee will review and approve the Final Budget, before the full Board reviews and approves on June 26, 2024.

Reason for Resolution:

The purpose of this resolution is to present the Preliminary Health Care Expense Budget for FY 2024-2025 for review and approval.

Financial Impact:

The financial impact is material.

Requested Action of the Board:

Based on the approval of the Finance Committee and Partnership staff, the Board is asked to ratify the Preliminary Health Care Expense Budget for FY 2024-2025.

AGENDA REQUEST FOR RATIFICATION for PARTNERSHIP HEALTHPLAN OF CALIFORNIA

Board / Finance Committee (when applicable) Agenda Item Number: Meeting Date: May 15, 2024 2.3 **Board Meeting Date:** June 26, 2024 **Resolution Number:** 24-IN THE MATTER OF: RATIFYING THE FINANCE COMMITTEE'S APPROVAL OF THE PRELIMINARY HEALTH CARE EXPENSE BUDGET FOR FY 2024-2025 Recital: Whereas, A. The Board has responsibility for establishing budget policy and specific budget approval. In prior meetings, Partnership staff, the Finance Committee, and the Board have provided B. direction and input into the development of the budget. Now, Therefore, It Is Hereby Resolved As Follows: To ratify the Finance Committee's approval of the Preliminary Health Care Expense Budget for 1. FY 2024-2025 PASSED, APPROVED, AND ADOPTED by the Partnership HealthPlan of California this 26th day of June 2024 by motion of Commissioner seconded by Commissioner and by the following votes: **AYES:** Commissioners: NOES: Commissioners: ABSTAINED: Commissioners: ABSENT: Commissioners: Commissioners: **EXCUSED:** Kim Tangermann, Chair Date

ATTEST:

Ashlyn Scott, Clerk

BY: ___

FY 2024-25 Preliminary Health Care Budget



May 2024

Introduction

Each year, starting in January, Partnership HealthPlan of California (Partnership) begins building the annual budget for Board of Commissioner review and approval in June. As part of this process, Partnership presents to the Finance Committee and the Board key components of the budget development for review and approval. Specifically, in April the draft budget assumptions were presented and approved. The next phase of the process is to present and seek approval from the Finance Committee on the preliminary health care expense budget. In June, the final budget—including previously reviewed components and a fully developed administrative budget—are presented to the Board for final review and approval. This document outlines the Plan's preliminary health care expense budget and outlines the major expense categories and the risks assumed. Partnership staff will continue to make refinements to the health care expense budget, estimates may materially change prior to the final presentation of the full operating budget in June 2024.

Health Care Expenses

As stated in our budget assumptions last month, California continues to face a sizeable budget deficit with the Governor's January Budget predicting a deficit of \$37.9 billion and the Legislative Analyst's Office predicting a deficit of up to \$73 billion based on updated personal income tax revenue projections. On April 15, 2024, the Governor signed legislation reflecting the early action budget plan that is expected to reduce the State's budget deficit by approximately \$17 billion. On May 10, 2024 the Governor will release his fiscal year (FY) 2024-25 May Revision which will provide further insight into the state's overall budget condition and proposed budget solutions. Due to the timing of preparing our health care expense budget, May Revision policy changes and associated cost pressures are not reflected in this iteration of our budget. As new information becomes available prior to our final budget presentation, staff will make adjustments where necessary including accounting for any related May Revision impacts. Given the sizeable shortfall we anticipated the Governor and the Legislature will be forced to make tough budgetary decisions in order to reach a balanced budget by early July. Uncertainty continues to loom as to whether Medi-Cal will face programmatic changes and budgetary reductions.

We continue to anticipate the Department of Health Care Services (DHCS) will focus on cost efficient spending in managed care and expect pressures to be amplified given the budget outlook. Historically, plan incurred health care costs were considered in future rate development. However, over the last several years Partnership has faced increased scrutiny from DHCS on contracting heath care expense levels, some of which resulted in prior year downward rate adjustments. Given Partnership is an outlier with our inpatient contracting levels in comparison to other Medi-Cal plans across the state, the out year implementation of regional rate cost averaging heightens concerns regarding future downward rate pressures to Partnership revenue levels and could significantly affect Plan finances.

With Partnership's recent coverage area expansion into our 10 new counties in January 2024, there continues to be uncertainty on the revenue rate levels we will receive for this expansion area and the associated expenses. The two previous Medi-Cal plans' cost and utilization data continues to influence Partnership's revenue rates for this new region. In October of 2023, the board approved losses of up to \$150 million over the first two years of this new contract. Partnership continues to be at risk of sizeable losses tied to this expansion.

As noted in our budget assumptions, the transformation of Medi-Cal known as California Advancing and Innovating Medi-Cal (CalAIM) continues into fiscal year (FY) 2024-25. Notable items include:

- Quality Monitoring In January 2024, DHCS implemented a quality withhold on Partnership revenue. We have the ability to earn our withheld revenue back from the state so long as we meet defined quality benchmarks and metrics. DHCS has indicated they intend to increase the quality withhold percentage and the associated quality benchmarks in each subsequent fiscal year which poses financial risk to Partnership. In addition to the rate withhold, DHCS continues to sanction Medi-Cal managed care plans who do not meet defined quality targets. Partnership was recently required to pay a monetary sanction for not meeting state quality requirements tied to CY 2022. There continues to be cost pressures associated with the quality withhold and future monetary sanctions.
- Transition Care Services Will require discharge planning services to members moving across health care settings, DHCS policy outlines specific requirements based on defined population types. In order to comply with these policy requirements, Partnership will need to considerably increase health services staff.
- **DHCS Contract Changes** The revamp of the CY 2024 DHCS contract has added substantial regulatory requirements. Partnership anticipates sizeable staffing cost increases to comply with these new requirements.
- 10-County Whole Child Model (WCM) Implementation In January of 2025, the California Children's Services program will transition the state's fee-for-service program in our 10-county expansion area to Medi-Cal managed care. The anticipated health care costs associated with this transition are reflected in this budget.
- Dual Special Needs Plan (D-SNP) DHCS is requiring all Medi-Cal managed care plans to operationalize a D-SNP by January 2026. D-SNPs are Medicare Advantage plans that provide specialized care to beneficiaries dually eligible for Medicare and Medi-Cal. In order to comply with this requirement, the plan has begun efforts to operationalize a D-SNP by January 2026. Partnership anticipates increases to staffing cost, consulting cost, and capital cost associated with systems and infrastructure in the upcoming FY 2024-25. It is further noted beginning in 2026, Partnership anticipates multi-year losses tied to this new line of business, which puts further strain on plan finances and reserves.

There is uncertainty on the volume of membership loss Partnership will experience once all Medi-Cal redeterminations have been completed. This Membership uncertainty continues to be a predominant variable associated with Plan finances. As indicated in the prior budget, the pause in redeterminations steadily increased the Plan's membership since the start of the pandemic impacting revenue, rate development, non-operating income, and health care expense trends.

Due to the materiality of the impacts relating to the State's Budget, Medi-Cal Program Changes, the 10-county expansion, and Medi-Cal redeterminations Partnership staff may need to complete an off-cycle budget if developments arise during the upcoming fiscal year.

The first draft of the health care budget for our existing service area assumes an overall expense of \$5.6 billion, which is \$907.4 million, or 19.4 percent, greater than the 2023-24 revised budget. The primary driver of the increase is tied to the expansion counties. Specifically, budgeting for twelve months of expenses in FY 2024-25, while FY 2023-24 only included six months.

Considerations and estimates by cost category are presented in more detail below.

Global Sub-Capitation

2024-25: \$0 | 2023-24 Δ: (\$132.0 million) or (100%)

Effective, January 1, 2024, Partnership's global sub-capitated provider Kaiser Permanente entered into a direct contract with DHCS. The termination of the prior global sub-capitation agreement between Partnership and Kaiser Permanente is driving the year-over-year decrease in expense.

Inpatient Hospital

2024-25: \$1.68 billion | 2023-24 Δ: \$339.3 million or 25.3%

The Inpatient Hospital line item includes inpatient fee-for-service (FFS), hospital capitation, and stop loss expenses. The additional six months of costs for the expansion counties and the implementation of the WCM program in January 1, 2025 for these counties are driving the year-over-year increase.

According to California Consumer Price Index data, the health care and other economic sectors in California were significantly affected by inflation in 2022. In 2023 the inflationary pressures have been reduced by approximately half, with 2024 year-to-date inflation keeping pace with 2023. Given the current state budgetary condition, forthcoming regional rate implementation, and cooling inflation since 2022 record levels, Partnership must continue to be prudent in controlling health care expenses through appropriate medical management and sound contracting decisions. As contract requests are evaluated it is imperative to recognize other hospital revenue sources that are afforded to contracted providers in Medi-Cal managed care, such as the Private Hospital Directed Payment (PHDP) program and the District Hospital Directed Payment program. Specifically, the PHDP program grew by approximately 74.19 percent from CY 2021 to CY 2024. As displayed in the chart below, the PHDP year-over-year revenue increases are recognized in the year revenue is received. For example the CY 2023 PHDP program year increase of 42.73 percent will be received and recognized by private hospitals in CY 2025.

Program Year	Year Revenue Received	PHDP Program Funding Total	% Increase from Prior Year
CY 2024**	CY 2026	\$6,687,256,629	26.35%
CY 2023*	CY 2025	\$5,292,730,897	42.73%
CY 2022	CY 2024	\$3,708,338,000	5.11%
CY 2021	CY 2023	\$3,528,000,000	7.60%
CY 2020	CY 2022	\$3,278,853,493	

^{*}CY 2023 Program Year total (less \$100 million pass through shift into PHDP) approved by Centers for Medicare & Medicaid Services.

Private Hospital Directed Payment (PHDP) – Provides supplemental funding to contracted hospitals for Medi-Cal managed care member utilization for inpatient, outpatient, and emergency room services. This funding is in addition to hospital and plan contracted rates.

It is important to note the state's actuaries assess the reasonableness of Partnership's contracting levels inclusive of these supplemental payments. As a reminder, PHC has faced increased scrutiny from DHCS on contracting heath care costs levels, some of which resulted in downward inpatient rate adjustments. Like in prior years, we expect DHCS to remain focused on cost efficient spending in managed care. Further as noted above, Partnership is an outlier with our inpatient contracting levels in comparison to other Medi-Cal plans across the state. The out year implementation of regional rate cost averaging heightens concerns of future downward rate pressures to Partnership revenue levels which could significantly affect Plan finances. Staff are continuing to evaluate our budget assumptions and the final inpatient hospital expense will be presented in June.

^{**}CY 2024 Program Year total (less \$500 million pass through shift into PHDP) approved by Centers for Medicare & Medicaid Services.

Physician Services

2024-25: \$1.02 billion | 2023-24 Δ: \$211.4 million or 26.1%

Physician Services includes Proposition 56 payments (Prop 56), specialty capitation, primary capitation, and physician FFS expenses. FFS expenses are increasing year-over-year due to the six months of expense for the expansion counties and recent contracting increases.

Further notable changes are tied to the Managed Care Organization (MCO) tax Targeted Rate Increases (TRI) policy which begins in CY 2024. Effective January 1, 2024, the Prop 56 physician supplemental payment program transitioned into TRI. In CY 2024, TRI will afford eligible contracted providers minimum reimbursement levels of 87.5% of lowest Medicare locality in the state for certain Medi-Cal services. Further guidance from DHCS will be forthcoming including implementation timelines and how to operationalize these increases in capitation arrangements. Over the next several weeks, Partnership staff will refine assumptions as additional run-out of paid claims data becomes available.

Long Term Care

2024-25: \$653.4 million | 2023-24 Δ: \$104.8 million or 19.1%

As explained in prior year budget cycles, the Long Term Care (LTC) expense category is challenging to budget for due to the timing and complexity of the retroactive DHCS rate increases. The rates are often released months after their effective date, more recently with multiple versions. This requires Partnership staff to complete an in-depth analysis to calculate and correct prior payments. The additional six months of costs for the expansion counties, overall increases in non-expansion county utilization, and the DHCS annual facility per diem rate increases are driving the overall year-over-year increase.

Ancillary Services

2024-25: \$909.4 million | 2023-24 Δ: \$140.8 million or 18.3%

Ancillary Services is comprised of FFS and capitated ancillary services. The additional six months of costs for the expansion counties. The budget also assumes increases tied to FFS increases specific to emergency department and outpatient hospital services. Additionally, utilization for outpatient mental health services and BHT has increased since the start of the pandemic and we expected similar trends to continue.

Other Medical

2024-25: \$463.4 million | 2023-24 Δ: \$29.2 million or 6.7%

The Other Medical category includes: transportation; quality assurance; health care investment fund (HCIF); nurse advice line; DHCS incentive payment programs; and the DHCS voluntary rate range program. As of April 2024, transportation benefits are directly coordinated by Partnership. The in-house administration of the non-medical and non-emergency medical transportation benefits provide greater access and better customer service to our members and providers. Increases in utilization and the rural nature of the counties we serve are the main drivers for the year-over-year increase. In addition, staff assumed the quality assurance and medical administrative expenses will increase from current year due to additional DHCS 2024 contract requirements and transitional care services staffing requirements.

DHCS Facility Directed Payment Programs

2024-25: \$756.3 million | 2023-24 Δ: \$206.2 million or 37.5%

The following facility directed payments are included in this category: Private Hospital Directed Payment Program, Designated Public Hospital Enhanced Payment Program, Designated Public Hospital Quality Improvement Program, District Hospital Directed Payment, and the new Skilled Nursing Facility Workforce Quality Improvement Program. The significant increase of the statewide pool for the Private Hospital Directed Payment program as in the above table is the primary driver of the year-over-year increase.

Quality Improvement Programs (Incentives)

2024-25: \$100.0 million | 2023-24 Δ: \$7.7 million or 8.4%

As noted above, DHCS continues to focus on quality improvement and quality sanctions. DHCS implemented a 0.5 percent quality withhold on plan capitated in January 1, 2024 and has proposed a 1 percent quality withhold beginning in January 1, 2025 which puts further strain on Plan finances. While there are expected changes in membership, given these external pressures, Partnership staff have budgeted an increase in year-over-year quality investments. A portion of these increases are offset by sunset of the SNF QIP program which ended on December 31, 2023. Like in prior periods, incentive funding is subject to final revenue projections.

Health Care Budget FY 2024-25 to FY 2023-24 Comparison

Health Care Categories	Budget FY 2024-25	Revised Budget FY 2023-24	Y-o-Y △ \$	%
Global Subcapitation & Capitated Medical Group	\$0	\$132,004,028	(\$132,004,028)	(100.0%)
Inpatient Hospital	\$1,681,095,856	\$1,341,759,998	\$339,335,859	25.3%
Physician Services	\$1,020,062,993	\$808,688,765	\$211,374,228	26.1%
Long Term Care	\$653,448,033	\$548,669,646	\$104,778,387	19.1%
Ancillary Services	\$909,395,108	\$768,552,673	\$140,842,435	18.3%
Other Medical	\$463,447,536	\$434,271,776	\$29,175,760	6.7%
DHCS Facility Directed Payment Programs	\$756,342,765	\$550,165,297	\$206,177,468	37.5%
Quality Improvement Programs	\$100,000,000	\$92,259,517	\$7,740,483	8.4%
Total Health Care Expense	\$5,583,792,292	\$4,676,371,701	\$907,420,591	19.4%

FINANCIAL HIGHLIGHTS Of The Partnership HealthPlan Of California For the Period Ending March 31, 2024

Financial Analysis for the Current Period

Total (Deficit) Surplus

For the month ending March 31, 2024, PHC reported a net deficit of \$10.9 million, bringing the year-to-date surplus to \$47.8 million. Significant variances are explained below.

Revenue

Total Revenue is greater than budget by \$3.7 million for the year-to-date. Medi-Cal revenue is \$4.0 million favorable mainly due to January 2024 and February 2024 retro-activity adjustments. Supplemental revenues are \$11.8 million favorable due to timing of DHCS submissions mainly in the Expansion Counties. Other revenue is \$15.9 million unfavorable due to timing of revenue for various incentive programs (BHI Grant, SBHIP, HHIP); corresponding expenses are also being recorded in HCIF. Interest income is \$3.6 million favorable due to higher than anticipated interest rates.

Healthcare Costs

Total Healthcare Costs is lower than budget by \$7.6 million for the year-to-date. Physician and Ancillary expenses are \$15.1 million unfavorable primarily due to accrual for estimated CY2024 TRI expense impact and adjustments to IBNR reserves to reflect the latest utilization trend. Healthcare Investment Funds (HCIF) are \$17.0 million favorable due to timing of expenses for various incentive programs; corresponding revenue is also being recorded in Other Revenue. Long term care expenses are \$2.3 million favorable due to lower than budgeted expense. Transportation expense is \$2.1 million favorable due to lower than budgeted utilization. Quality Assurance expense is \$1.9 million favorable due to the timing of Utilization Management and Quality Assurance (UM/QA) operational expenses.

Administrative Costs

Administrative costs continue to have an overall positive variance for the year-to-date. Most non-Employee and non-Occupancy costs are prorated relatively evenly throughout the year; as the year progresses, the variances between actual and budget in these categories are expected to even out. Total costs have decreased by \$1.3 million in comparison to the previous month primarily in Operational Costs from the previous month's additional mailings relating to county expansion and the winter newsletter.

Year-To-Date (YTD) Budget

Revisions to the Fiscal Year 2023/24 budget, presented to and approved by the Board last month, are reflected in the Year-To-Date (YTD) budget numbers. Approximately \$411.1 million was added to revenue while a net \$488.9 million was added to overall expenses including MCO. As noted in prior month's presentation, the budget adjustments were calculated on eight months of actual experience and four months of projections. The YTD budget as reflected in the March State of Revenues and Expenses includes the eight months actual experience plus one month of projection.

Balance Sheet / Cash Flow

Total Cash & Cash Equivalents increased by \$291.4 million for the month. Inflows of \$911.5 million in State Capitation payments include \$155.2 million in Voluntary Rate Range payments, which are expected

FINANCIAL HIGHLIGHTS Of The Partnership HealthPlan Of California For the Period Ending March 31, 2024

to be disbursed in the following month. Additional inflows include \$2.0 million in Drug Medi-Cal payments and \$9.1 million in interest earnings. These inflows were offset by outflows of \$180.1 million in Directed Payments, \$288.5 million in healthcare cost payments, \$4.4 million in Drug Medi-Cal payments, \$17.2 million in administrative and capital cost payments, \$125.5 million for a quarterly MCO tax payment pertaining to calendar year 2023, and the recording of \$15.7 million in board-designated reserve transfers. The remaining difference can be attributed to other revenues.

General Statistics

Membership

Membership had a total net increase of 5,197 members for the month.

Utilization Metrics and High Dollar Case

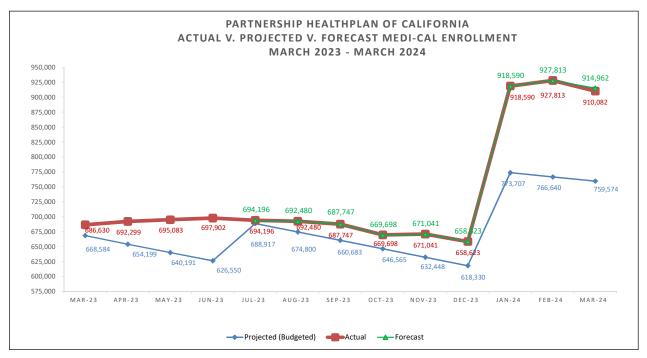
For the fiscal year 2023/24 through March 2024, 360 members reached the \$250,000 threshold with an average cost of \$500,191. For fiscal year 2022/23, 694 members reached the \$250,000 threshold with an average cost per case was \$518,841. For fiscal year 2021/22, 584 members reached the \$250,000 threshold with an average claims cost of \$496,019.

Current Ratio/Reserved Funds

Current Ratio Including Required Reserves	1.33
Current Ratio Excluding Required Reserves:	0.88
Required Reserves:	\$1,256,404,339
Total Fund Balance:	\$954,242,413

Days of Cash on Hand

Including Required Reserves:	195.18
Excluding Required Reserves:	103.61



Member Months by County:

County	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24 🜟
Solano	139,224	140,852	141,571	141,941	141,591	140,953	140,988	136,597	137,807	134,534	103,140	105,208	102,065
Napa	35,715	35,911	35,993	36,130	35,882	35,969	35,439	34,269	34,043	33,710	27,596	28,140	27,005
Yolo	63,204	63,575	64,127	64,298	63,943	63,559	63,142	61,135	60,507	60,230	55,624	56,087	54,327
Sonoma	133,417	134,183	134,653	135,896	134,420	133,261	132,745	131,013	129,901	128,356	109,623	112,447	108,106
Marin	51,267	51,965	52,340	52,547	52,302	52,602	51,713	50,119	49,383	49,823	46,981	48,331	46,215
Mendocino	42,022	42,372	42,645	42,613	42,323	42,371	41,868	40,599	41,192	39,846	41,552	41,963	41,055
Lake	35,540	35,857	35,891	35,915	35,753	35,897	35,381	34,530	34,446	34,367	35,058	35,405	34,559
Del Norte	12,904	12,916	12,978	13,106	12,970	12,868	12,850	12,505	12,499	12,426	12,527	12,610	12,316
Humboldt	61,955	62,522	62,318	62,681	62,329	62,399	61,695	60,093	60,931	58,752	60,016	60,415	59,075
Lassen	9,088	9,171	9,149	9,177	9,271	9,232	9,151	8,871	9,044	8,600	8,864	8,952	8,576
Modoc	4,226	4,261	4,261	4,307	4,240	4,247	4,167	4,099	4,139	3,928	4,055	4,035	4,020
Shasta	72,567	73,093	73,478	73,580	73,539	73,456	73,179	71,113	72,049	69,783	70,605	70,880	69,820
Siskiyou	19,670	19,746	19,807	19,826	19,762	19,793	19,566	19,059	19,440	18,625	19,052	19,115	17,966
Trinity	5,831	5,875	5,872	5,885	5,871	5,873	5,863	5,696	5,660	5,643	5,660	5,739	5,567
Butte	-	-	-	-	-	-	-	-	-	-	85,751	85,856	86,303
Colusa	-	-	-	-	-	-	-	-	-	-	10,710	10,663	10,674
Glenn	-	-	-	-	-	-	-	-	-	-	13,752	13,774	13,883
Nevada	-	-	-	-	-	-	-	-	-	-	28,962	28,798	28,708
Placer	-	-	-	-	-	-	-	-	-	-	59,373	59,846	60,289
Plumas	-	-	-	-	-	-	-	-	-	-	6,015	5,978	5,975
Sierra	-	-	-	-	-	-	-	-	-	-	855	870	869
Sutter	-	-	-	-	-	-	-	-	-	-	44,339	44,438	44,558
Tehama	-	-	-	-	-	-	-	-	-	-	31,784	31,484	31,299
Yuba	-	-	-	-	-	-	-	-	-	-	36,696	36,779	36,851
All Counties Total	686,630	692,299	695,083	697,902	694,196	692,480	687,747	669,698	671,041	658,623	918,590	927,813	910,082

March 2024 actual membership includes Jan & Feb retro correction. The Jan, Feb, and Mar 2024 true memberships are 921,261, 918,516, and 916,708, respectively.

Medi-Cal Region 1: Sonoma, Solano, Napa, Yolo & Marin; Medi-Cal Region 2: Mendocino & Rural & Counties; Medi-Cal Region 3: Butte, Colusa, Glenn, Nevada, Placer, Plumas, Sierra, Sutter, Tehama & Yuba

Partnership HealthPlan of California Comparative Financial Indicators Monthly Report Fiscal Year 2023 - 2024 & Fiscal Year 2022 - 2023

Avg / Month As of

FINANCIAL INDICATORS	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24		YTD	As of Mar-24
Total Enrollment	697,169	694,364	689,096	674,680	670,710	660,101	918,590	916,349	921,546		6,842,605	760,289
Total Revenue	346,807,441	341,606,254	341,452,348	336,820,011	333,606,699	704,499,918	494,922,661	507,388,749	527,490,880		3,934,594,962	437,177,218
Total Healthcare Costs	327,163,476	330,010,604	317,050,232	309,178,329	314,689,553	312,699,931	427,212,628	429,268,912	475,024,261		3,242,297,927	360,255,325
Total Administrative Costs	11,697,451	12,604,507	11,948,835	13,398,097	13,672,021	13,241,394	16,243,013	17,074,221	15,790,362		125,669,900	13,963,322
Medi-Cal Hospital & Managed Care Taxes	-	-	-	-	-	376,406,250	46,790,714	48,056,922	47,537,225		518,791,111	57,643,457
Total Current Year Surplus (Deficit)	7,946,514	(1,008,857)	12,453,281	14,243,585	5,245,125	2,152,343	4,676,306	12,988,694	(10,860,968)		47,836,024	5,315,114
Total Claims Payable	422,844,079	452,077,175	486,822,447	455,222,013	481,847,695	499,411,492	589,212,971	701,582,898	808,535,908		808,535,908	544,172,964
Total Fund Balance	914,352,902	913,344,045	925,797,326	940,040,910	945,286,036	947,438,379	952,114,686	965,103,380	954,242,413		954,242,413	939,746,675
Reserved Funds												
State Financial Performance Guarantee	620,648,000	631,921,000	642,576,000	651,031,000	660,631,000	670,618,000	672,671,000	665,303,000	660,519,000		660,519,000	652,879,778
State Financial Performance Guarantee - 2024 Expansion Counties	204,422,000	208,054,000	211,111,000	213,600,000	216,649,000	221,007,000	259,599,000	263,695,000	277,938,000		277,938,000	230,675,000
Regulatory Reserve Requirement	121,199,906	124,463,886	127,223,354	129,634,111	132,142,758	135,116,282	141,734,763	147,194,481	153,810,035		153,810,035	134,724,397
Board Approved Capital and Infrastructure Purchases	47,177,080	46,374,091	45,797,964	41,394,205	40,388,299	39,549,920	37,862,493	36,225,975	35,770,696		35,770,696	41,171,191
Capital Assets	118,991,470	119,235,734	119,254,457	123,078,590	126,154,438	126,341,441	127,443,936	128,495,663	128,366,608		128,366,608	124,151,371
Strategic Use of Reserve-Board Approved	70,659,883	70,318,568	70,455,056	71,514,836	72,116,668	72,116,668	72,116,668	72,116,668	72,116,668		72,116,668	71,503,520
Unrestricted Fund Balance	(268,745,437)	(287,023,235)	(290,620,505)	(290,211,832)	(302,796,127)	(317,310,932)	(359,313,174)	(347,927,407)	(374,278,595)		(374,278,595)	(315,358,583)
Fund Balance as % of Reserved Funds	77.28%	76.09%	76.11%	76.41%	75.74%	74.91%	72.60%	73.50%	71.83%		71.83%	74.87%
Current Ratio (including Required Reserves)	1.69:1	1.63:1	1.49:1	1.59:1	1.56:1	1.43:1	1.38:1	1.34:1	1.33:1		1.33:1	1.46:1
Medical Loss Ratio w/o Tax	94.34%	96.61%	92.85%	91.79%	94.33%	95.31%	95.33%	93.46%	98.97%		94.92%	94.92%
Admin Ratio w/o Tax	3.37%	3.69%	3.50%	3.98%	4.10%	4.04%	3.62%	3.72%	3.29%		3.68%	3.68%
Profit Margin Ratio	2.29%	-0.30%	3.65%	4.23%	1.57%	0.31%	0.94%	2.56%	-2.06%		1.22%	1.22%

Avg / Month As of

FINANCIAL INDICATORS	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	YTD	Jun-23
Total Enrollment	656,979	659,818	664,126	670,366	675,120	678,560	683,467	686,494	689,603	695,330	698,172	700,966	8,159,001	679,917
Total Revenue	267,284,264	274,023,503	275,982,353	280,650,348	275,952,412	265,473,993	304,542,514	371,793,417	360,344,415	344,752,464	350,566,685	376,348,270	3,747,714,637	312,309,553
Total Healthcare Costs	241,534,619	251,300,353	248,258,706	251,614,472	247,400,638	219,697,713	283,303,662	317,608,625	332,148,596	310,096,667	329,195,106	337,540,071	3,369,699,229	280,808,269
Total Administrative Costs	10,017,179	11,227,840	10,474,206	10,917,406	10,835,726	12,559,210	12,140,319	12,076,690	13,218,207	11,762,649	15,433,246	16,252,696	146,915,375	12,242,948
Medi-Cal Hospital & Managed Care Taxes	15,239,583	15,239,583	15,239,583	15,239,583	15,239,583	15,239,583	-	-	-	-	-	-	91,437,498	7,619,792
Total Current Year Surplus (Deficit)	492,883	(3,744,273)	2,009,858	2,878,887	2,476,465	17,977,487	9,098,533	42,108,102	14,977,612	22,893,148	5,938,333	22,555,503	139,662,535	11,638,544
Total Claims Payable	477,170,822	462,743,832	493,164,597	458,376,705	502,119,489	516,880,860	491,182,247	471,254,480	480,023,593	512,255,577	484,161,663	494,469,581	494,469,581	486,983,621
Total Fund Balance	767,236,734	763,492,462	765,502,320	768,381,207	770,857,672	788,835,159	797,933,693	840,041,794	855,019,406	877,912,554	883,850,886	906,406,388	906,406,388	815,455,856
Reserved Funds														ļ
State Financial Performance Guarantee	544,383,000	541,137,000	538,073,000	536,158,000	532,018,000	527,245,000	530,461,000	545,075,000	556,594,000	576,222,000	592,749,000	608,205,000	608,205,000	552,360,000
State Financial Performance Guarantee - 2024 Expansion Counties	176,589,000	176,452,000	176,272,000	176,387,000	175,879,000	173,531,000	175,756,000	180,072,000	185,368,000	189,953,000	195,103,000	200,418,000	200,418,000	181,815,000
Regulatory Reserve Requirement	95,682,198	96,841,016	96,447,591	97,185,269	95,238,548	94,620,973	101,915,779	106,031,475	105,252,130	109,002,915	113,084,754	117,643,975	117,643,975	102,412,219
Board Approved Capital and Infrastructure Purchases	58,903,733	57,323,454	56,632,864	55,264,727	54,791,487	51,936,093	50,551,014	48,843,205	47,334,893	45,291,855	44,145,051	47,844,365	47,844,365	51,571,895
Capital Assets	108,759,668	109,892,826	110,144,969	111,073,813	111,109,277	113,480,113	114,360,925	115,574,505	116,582,683	118,099,674	118,721,447	118,903,132	118,903,132	113,891,919
Strategic Use of Reserve-Board Approved	73,609,149	73,596,300	73,393,537	73,267,220	73,140,010	73,013,685	71,359,774	71,277,813	71,164,307	71,071,836	70,920,100	70,901,964	70,901,964	72,226,308
Unrestricted Fund Balance	(290,690,013)	(291,750,135)	(285,461,641)	(280,954,821)	(271,318,650)	(244,991,705)	(246,470,799)	(226,832,203)	(227,276,607)	(231,728,727)	(250,872,466)	(257,510,049)	(257,510,049)	(258,821,485)
Fund Balance as % of Reserved Funds	72.52%	72.35%	72.84%	73.23%	73.97%	76.30%	76.40%	78.74%	79.00%	79.12%	77.89%	77.88%	77.88%	75.91%
Current Ratio (including Required Reserves)	1.83:1	1.84:1	1.78:1	1.85:1	1.78:1	1.79:1	1.81:1	1.80:1	1.58:1	1.74:1	1.72:1	1.69:1	1.69:1	1.76:1
Medical Loss Ratio w/o Tax	96.06%	97.35%	95.55%	95.14%	95.25%	88.18%	91.47%	85.43%	92.18%	89.95%	93.90%	89.69%	92.16%	92.16%
Admin Ratio w/o Tax	3.98%	4.35%	4.03%	4.13%	4.17%	5.04%	3.92%	3.25%	3.67%	3.41%	4.40%	4.32%	4.02%	4.02%
Profit Margin Ratio	0.18%	-1.37%	0.73%	1.03%	age 23 of	6.77%	2.99%	11.33%	4.16%	6.64%	1.69%	5.99%	3.73%	3.73%

$\label{thm:membership} \mbox{ Membership and Financial Summary}$

For The Period Ending March 31, 2024

CURRENT MONTH 921,546	PRIOR MONTH 916,349	INC / DEC 5,197	MEMBERSHIP SUMMARY Total Membership	CURRENT YTD AVG 760,289	PRIOR YTD AVG 673,837	VARIANCE 86,452
ACTUAL MONTH 527,490,880	BUDGET MONTH 523,770,834	\$ VARIANCE MONTH 3,720,046	FINANCIAL SUMMARY Total Revenue	ACTUAL YTD 3,934,594,962	BUDGET YTD 3,930,874,916	\$ VARIANCE YTD 3,720,046
475,024,261	482,582,436	7,558,175	Total Healthcare Costs	3,242,297,927	3,249,856,102	7,558,175
15,790,362	20,975,772	5,185,410	Total Administrative Costs	125,669,900	130,855,310	5,185,410
47,537,225	47,285,236	(251,989)	Medi-Cal Managed Care Tax	518,791,111	518,539,122	(251,989)
(10,860,968)	(27,072,610)	16,211,642	Total Current Year Surplus (Deficit)	47,836,024	31,624,382	16,211,642
98.97%	101.28%		Medical Loss Ratio (HC Costs as a % of Rev, excluding Managed Care Tax)	94.92%	95.24%	
3.29%	4.40%		Admin Ratio (Admin Costs as a % of Rev, excluding Managed Care Tax)	3.68%	3.83%	

Balance Sheet As Of March 31, 2024

	March 2024	February 2024
ASSETS	_ 	
Current Assets		
Cash & Cash Equivalents	1,276,315,391	984,901,290
Receivables		
Accrued Interest	1,619,871	1,205,971
State DHS - Cap Rec	867,395,747	1,105,835,571
Other Healthcare Receivable	31,892,415	29,965,562
Miscellaneous Receivable	6,253,905	6,260,374
Total Receivables	907,161,938	1,143,267,478
Other Current Assets		
Payroll Clearing	13,178	54,856
Prepaid Expenses	7,368,621	7,872,860
Total Other Current Assets	7,381,799	7,927,716
Total Current Assets	2,190,859,128	2,136,096,484
Non-Current Assets		
Fixed Assets		
Motor Vehicles	372,583	398,931
Furniture & Fixtures	6,638,027	7,518,859
Computer Equipment - HP	-	541,886
Computer Equipment	24,712,800	25,965,470
Computer Software	21,166,237	22,392,583
Leasehold Improvements	137,144	962,374
Land	6,767,292	6,767,292
Building	62,528,083	62,528,083
Building Improvements	37,501,444	37,501,444
Accum Depr - Motor Vehicles	(185,460)	(205,015)
Accum Depr - Furniture	(6,638,027)	(7,518,859)
Accum Depr - Comp Equip - HP	-	(541,886)
Accum Depr - Comp Equipment	(21,318,802)	(22,413,119)
Accum Depr - Comp Software	(20,157,483)	(21,292,759)
Accum Depr - Leasehold Improvements	(137,144)	(962,374)
Accum Depr - Building	(11,727,865)	(11,594,173)
Accum Depr - Bldg Improvements	(13,372,513)	(13,178,089)
Construction Work-In-Progress	42,080,293	41,625,014
Total Fixed Assets	128,366,609	128,495,662
Other Non-Current Assets		
Deposits	441,705	475,246
Board-Designated Reserves	1,127,737,731	1,112,118,456
Knox-Keene Reserves	300,000	300,000
Prepaid - Other Non-Current	3,276,397	3,433,641
Net Pension Asset	2,961,371	2,961,371
Deferred Outflows Of Resources	2,861,333	2,861,333
Net Subscription Asset	3,765,260	3,765,260

Balance Sheet As Of March 31, 2024

	March 2024	February 2024
Total Other Non-Current Assets	1,141,343,797 1,269,710,406 3,460,569,534 364,155,060 66,981,697 6,208,696 66,730,531 32,633,113 1,008,930,703 195,580,541 612,955,367 142,211,762 2,496,387,470 6,616,582 3,323,069 9,939,651 2,506,327,121 (374,278,595) 660,519,000 277,938,000 153,810,035 35,770,696 128,366,608 72,116,668 1,328,521,007	1,125,915,307
Total Non-Current Assets	1,269,710,406	1,254,410,969
Total Assets	3,460,569,534	3,390,507,453
LIABILITIES & FUND BALANCE Liabilities		
Current Liabilities		
Accounts Payable	364,155,060	443,551,614
Unearned Income	66,981,697	66,981,697
Suspense Account		5,346,964
Capitation Payable	66,730,531	66,771,741
State DHS - Cap Payable	32,633,113	32,633,113
Accrued Healthcare Costs	1,008,930,703	965,342,143
Claims Payable	195,580,541	210,750,505
Incurred But Not Reported-IBNR		490,832,393
Quality Improvement Programs		133,254,252
Total Current Liabilities	2,496,387,470	2,415,464,422
Non-Current Liabilities		
Deferred Inflows Of Resources	6,616,582	6,616,582
Net Subscription Liability	3,323,069	3,323,069
Total Non-Current Liabilities	9,939,651	9,939,651
Total Liabilities	2,506,327,121	2,425,404,073
Fund Balance		
Unrestricted Fund Balance	(374,278,595)	(347,927,407)
Reserved Funds		
State Financial Performance Guarantee	660,519,000	665,303,000
State Financial Performance Guarantee - Expansion Counties	277,938,000	263,695,000
Regulatory Reserve Requirement	153,810,035	147,194,481
Board Approved Capital and Infrastructure Purchases	35,770,696	36,225,975
Capital Assets	128,366,608	128,495,663
Strategic Use of Reserve-Board Approved	72,116,668	72,116,668
Total Reserved Funds	1,328,521,007	1,313,030,787
Total Fund Balance	954,242,413	965,103,380
Total Liabilities And Fund Balance	3,460,569,534	3,390,507,453

Statement of Cash Flow

For The Period Ending March 31, 2024

	Current Month Activity	Year-To-Date Activity
CASH FLOWS FROM OPERATING ACTIVITIES:		
Cash Received From:		
Capitation from California Department of Health Care Services	911,458,521	3,907,415,000
Other Revenues	150,403	37,176,006
Cash Payments to Providers for Medi-Cal Members		
Capitation Payments	(22,374,304)	(305,757,519)
Medical Claims Payments	(446,244,694)	(2,440,766,086)
Drug Medi-Cal		
DMC Receipts from Counties	1,963,320	25,409,458
DMC Payments to Providers	(4,355,049)	(34,286,973)
Cash Payments to Vendors	(130,477,118)	(337,490,306)
Cash Payments to Employees	(11,273,625)	(102,889,072)
Net Cash (Used) Provided by Operating Activities	298,847,454	748,810,508
CASH FLOWS FROM CAPITAL FINANCING & RELATED ACTIVITIES:		
Purchases of Capital Assets	(909,290)	(12,507,746)
Net Cash Used by Capital Financial & Related Activities	(909,290)	(12,507,746)
The Cush osed by Cupital I maneral & Results Teet vites	(505,250)	(12,507,710)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Board-Designated Reserve Transfers	(15,619,275)	(153,926,391)
Interest and Dividends on Investments	9,095,212	63,633,964
Net Cash (Used) Provided by Investing Activities	(6,524,063)	(90,292,427)
NET (DECREASE) INCREASE IN CASH & CASH EQUIVALENTS	291,414,101	646,010,335
CASH & CASH EQUIVALENTS, BEGINNING	984,901,290	630,305,056
CASH & CASH EQUIVALENTS, ENDING	1,276,315,391	1,276,315,391
RECONCILIATION OF OPERATING (LOSS) INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:		
TOTAL OPERATING (LOSS) INCOME	(20,370,080)	(16,719,591)
DEPRECIATION	584,334	5,159,051
CHANGES IN ASSETS AND LIABILITIES:		
Other Receivables	(1,920,386)	(7,555,508)
California Department of Health Services Receivable	238,439,824	(595,936,253)
Other Assets	1,190,715	(89,741)
Accounts Payable and Accrued Expenses	(34,987,473)	1,013,172,741
Accrued Claims Payable	106,953,010	314,066,327
Quality Improvement Programs	8,957,510	36,713,482
Net Cash Provided (Used) by Operating Activities	298,847,454	748,810,508

Statement of Revenues and Expenses For The Period Ending March 31, 2024

The Notes to the Financial Statement are an Integral Part of this Statement

ACTUAL MONTH	BUDGET MONTH	\$ VARIANCE MONTH	ACTUAL MONTH PMPM	BUDGET MONTH PMPM		ACTUAL YTD	BUDGET YTD	\$ VARIANCE YTD	ACTUAL YTD PMPM	BUDGET YTD PMPM
921,546	921,546	-			TOTAL MEMBERSHIP	6,842,605	6,842,605	-		
					REVENUE					
517,825,512	501,789,365	16,036,147	561.91	544.51	State Capitation Revenue	3,867,900,965	3,851,864,818	16,036,147	565.27	562.92
9,509,112	5,934,000	3,575,112	10.32	6.44	Interest Income Other Revenue	64,555,616	60,980,504 18,029,594	3,575,112	9.43	8.91
156,256 527,490,880	16,047,469 523,770,834	(15,891,213) 3,720,046	572.40	17.41 568.36	TOTAL REVENUE	2,138,381 3,934,594,962	3,930,874,916	(15,891,213) 3,720,046	0.31 575.01	2.63 574.46
327,470,000	320,770,004	5,720,040	372.40	300.20	TOTAL REVEROE	5,554,554,562	2,720,074,710	5,720,040	373.01	374.40
					HEALTHCARE COSTS					
13,475	-	(13,475)	0.01	-	Global Subcapitation	132,017,503	132,004,028	(13,475)	19.29	19.29
2,092,411	2,096,988	4,577	2.27	2.28	Capitated Medical Groups	19,117,538	19,122,115	4,577	2.79	2.79
					Physician Services					
6,576,119	6,592,348	16,229	7.14	7.15	PCP Capitation	55,804,268	55,820,497	16,229	8.16	8.16
217,303 102,391,898	216,761 73,280,892	(542) (29,111,006)	0.24 111.11	0.24 79.52	Specialty Capitation Non-Capitated Physician Services	1,918,257 516,153,720	1,917,715 487,042,714	(542) (29,111,006)	0.28 75.43	0.28 71.18
102,391,898	80,090,001	(29,095,319)	118.49	86.91	Total Physician Services	573,876,245	544,780,926	(29,095,319)	83.87	79.62
					Inpatient Hospital					
17,742,327	17,835,334	93,007	19.25	19.35	Hospital Capitation	159,274,226	159,367,233	93,007	23.28	23.29
123,665,457	123,535,082	(130,375)	134.19	134.05	Inpatient Hospital - FFS	739,558,215	739,427,840	(130,375)	108.08	108.06
1,605,225	1,606,556	1,331	1.74	1.74	Hospital Stoploss	13,472,184	13,473,515	1,331	1.97	1.97
143,013,009	142,976,972	(36,037)	155.18	155.15	Total Inpatient Hospital	912,304,625	912,268,588	(36,037)	133.33	133.32
54,267,967	56,542,372	2,274,405	58.89	61.36	Long Term Care	377,694,679	379,969,084	2,274,405	55.20	55.53
					Ancillary Services					
1,173,459	1,177,500	4,041	1.27	1.28	Ancillary Services - Capitated	9,362,390	9,366,431	4,041	1.37	1.37
69,667,504	83,684,606	14,017,102	75.60	90.81	Ancillary Services - Non-Capitated	508,984,903	523,002,005	14,017,102	74.38	76.43
70,840,963	84,862,106	14,021,143	76.87	92.09	Total Ancillary Services	518,347,293	532,368,436	14,021,143	75.75	77.80
					Other Medical					
3,443,952	5,354,735	1,910,783	3.74	5.81	Quality Assurance	26,810,255	28,721,038	1,910,783	3.92	4.20
72,190,065	89,179,935	16,989,870	78.34	96.77	Healthcare Investment Funds	541,535,570	558,525,440	16,989,870	79.14	81.62
159,100 1,022	182,353 21,950	23,253 20,928	0.17	0.20 0.02	Advice Nurse HIPP Payments	972,600 13,455	995,853 34,383	23,253 20,928	0.14	0.15 0.01
10,272,567	12,330,455	2,057,888	11.15	13.38	Transportation	73,426,826	75,484,714	2,057,888	10.73	11.03
86,066,706	107,069,428	21,002,722	93.40	116.18	Total Other Medical	642,758,706	663,761,428	21,002,722	93.93	97.01
9,544,410	8,944,569	(599,841)	10.36	10.37	Quality Improvement Programs	66,181,338	65,581,497	(599,841)	9.67	9.58
475,024,261	482,582,436	7,558,175	515.47	524.33	TOTAL HEALTHCARE COSTS	3,242,297,927	3,249,856,102	7,558,175	473.83	474.94
					ADMINISTRATIVE COSTS					
9,772,495	12,655,741	2,883,246	10.60	13.73	Employee	80,490,170	83,373,416	2,883,246	11.76	12.18
77,798 1,104,266	148,939 2,578,893	71,141 1,474,627	0.08 1.20	0.16 2.80	Travel And Meals Occupancy	619,125 9,706,796	690,266	71,141 1,474,627	0.09 1.42	0.10 1.63
680,031	579,738	(100,293)	0.74	0.63	Operational	5,505,336	11,181,423 5,405,043	(100,293)	0.80	0.79
2,129,218	2,848,756	719,538	2.31	3.09	Professional Services	14,366,438	15,085,976	719,538	2.10	2.20
2,026,554	2,163,705	137,151	2.20	2.35	Computer And Data	14,982,035	15,119,186	137,151	2.19	2.21
15,790,362	20,975,772	5,185,410	17.13	22.76	TOTAL ADMINISTRATIVE COSTS	125,669,900	130,855,310	5,185,410	18.36	19.11
47,537,225	47,285,236	(251,989)	51.58	51.31	Medi-Cal Managed Care Tax	518,791,111	518,539,122	(251,989)	75.82	75.78
(10,860,968)	(27,072,610)	16,211,642	(11.78)	(30.04)	TOTAL CURRENT YEAR SURPLUS (DEFICIT)	47,836,024	31,624,382	16,211,642	7.00	4.63

PARTNERSHIP HEALTHPLAN OF CALIFORNIA NOTES TO FINANCIAL STATEMENTS March 31, 2024

1. **ORGANIZATION**

The Partnership HealthPlan of California (PHC) was formed as a health insurance organization, and is legally a subdivision of the State of California, but is not part of any city, county or state government system. PHC has quasi-independent political jurisdiction to contract with the State for managing Medi-Cal beneficiaries who reside in various Northern California counties. PHC is a combined public and private effort engaged principally in providing a more cost-effective method of healthcare. PHC began serving Medi-Cal eligible persons in Solano County in May 1994. That was followed by additional Northern California counties in March 1998, March 2001, October 2009, two counties in July 2011, and eight counties in September 2013. Beginning July 2018 and in accordance with direction from the Department of Health Care Services (DHCS), PHC consolidated its reporting from these fourteen counties into two regions, which are in alignment with the two DHCS rating regions. Beginning January 2024, PHC expanded into ten additional counties, which comprise a third region.

As a public agency, the HealthPlan is exempt from state and federal income tax.

2. <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u>

ACCOUNTING POLICIES:

The accounting and reporting policies of PHC conform to generally-accepted accounting principles and general practices within the healthcare industry.

PROPERTY AND EQUIPMENT:

Effective July 2015, property and equipment totaling \$10,000 or more are recorded at cost; this includes assets acquired through capital leases and improvements that significantly add to the productive capacity or extend the useful life of the asset. Costs of maintenance and repairs are expensed as incurred. Depreciation for financial reporting purposes is provided on a straight-line method over the estimated useful life of the asset. The costs of major remodeling and improvements are capitalized as building or leasehold improvements. Leasehold improvements are amortized using the straight-line method over the shorter of the remaining term of the applicable lease or their estimated useful life. Building improvements are depreciated over their estimated useful life.

INVESTMENTS:

PHC investments can consist of U.S. Treasury Securities, Certificates of Deposits, Money Market and Mutual Funds, Government Pooled Funds, Agency Notes, Repurchase Agreements, Shares of Beneficial Interest and Commercial Paper and are carried at fair value.

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PARTNERSHIP HEALTHPLAN OF CALIFORNIA NOTES TO FINANCIAL STATEMENTS March 31, 2024

RESERVED FUNDS:

As of March 2024, PHC has Total Reserved Funds of \$1.3 billion. This includes \$72.1 million of funds set aside for Board approved Strategic Use of Reserve (SUR) initiatives; this also includes funding for the Wellness & Recovery program. The total SUR amount represents the net amount remaining for all SUR projects that have been approved to date and is periodically adjusted as projects are completed. Reserved funds also includes \$0.3 million of Knox-Keene Reserves.

3. STATE CAPITATION REVENUE

Medi-Cal capitation revenue is based on the monthly capitation rates, as provided for in the State contract, and the actual number of Medi-Cal eligible members. Capitation revenues are paid by the State on a monthly basis in arrears based on estimated membership. As such, capitation revenue includes an estimate for amounts receivable from or refundable to the State for projected changes in membership and trued up monthly through a State reconciliation process. These estimates are continually monitored and adjusted, as necessary, as experience develops or new information becomes known.

4. <u>HEALTHCARE COST</u>

PHC continues to develop completion factors to calculate estimated liability for claims incurred but not reported. These factors are reviewed and adjusted as more historical data become available. Budgeted capitation revenues and healthcare costs are adjusted each month to reflect changes in enrollee counts.

5. **QUALITY IMPROVEMENT PROGRAM**

PHC maintains quality incentive contracts with acute care hospitals and primary care physicians. As of March 2024, PHC has accrued a Quality Incentive Program payout of \$142.2 million.

PARTNERSHIP HEALTHPLAN OF CALIFORNIA NOTES TO FINANCIAL STATEMENTS March 31, 2024

6. **ESTIMATES**

Due to the nature of the operations of the Partnership HealthPlan, it is necessary to estimate amounts for financial statement presentation. Substantial overstatement or understatement of these estimates would have a significant impact on the statements. The items estimated through various methodologies are:

- Value of Claims Incurred But Not Received
- Quality Incentive Payouts
- Earned Capitation Revenues
- Total Number of Members
- Retro Capitation Expense for Certain Providers

7. <u>COMMITMENTS AND CONTINGENCIES</u>

In the ordinary course of business, the HealthPlan is party to claims and legal actions by enrollees, providers, and others. After consulting with legal counsel, HealthPlan management is of the opinion any liability that may ultimately be incurred as a result of claims or legal actions will not have a material effect on the financial position or results of the operations of the HealthPlan.

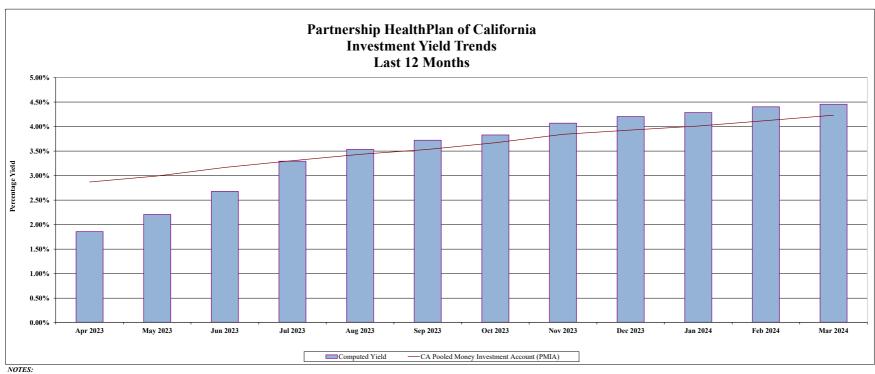
8. <u>UNUSUAL OR INFREQUENT ITEMS REPORTED IN CURRENT MONTH'S</u> <u>FINANCIAL STATEMENTS</u>

Revisions to the Fiscal Year 2023/24 budget were presented to and approved by the Board and are reflected in the Year-To-Date (YTD) budget numbers. Refer to Financial Highlights for additional details.

Name of Investment	Investment Type	Yield to Maturity	Trade Date	Maturity Date	Call Date	Face Value	Purchase Marke Price		Market Value	Credit Rating	Credit Rating	
											Agency	
FUNDS HELD FOR INVESTMENT:												
Highmark Money Market	Cash & Cash Equiv	NA	Various	NA	NA	NA	\$	1,341,138	\$	1,341,138	NA	NR
US Treasury Note	Cash & Cash Equiv	0.01375	1/11/2022	1/31/2025	NA	\$ 300,000	\$	303,281	\$	284,439	Fitch	AA+
Certificate of Deposit for Knox Keene	Cash & Cash Equiv	0.0526	5/24/2023	1/31/2025	NA	\$ 300,000	\$	300,000	\$	300,000	NA	NR
FUNDS HELD FOR OPERATIONS:												
Merrill Lynch Institutional	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	71,363,404		
Merrill Lynch MMA - Checking	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	1,679,447		
US Bank - General, MMA, and Sweeps	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	2,211,852,815		
Government Investment Pools (LAIF)	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	75,000,000		
Government Investment Pools (County)	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	42,365,520		
West America Payroll	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	147,498		
Petty Cash	Cash for Operations	NA	NA	NA	NA	NA		NA	\$	3,300		
GRAND TOTAL:									\$	2 404 337 561		
GRAND TOTAL:									\$	2,404,337,561		

Partnership HealthPlan of California Investment Yield Trends

PERIOD		Apr 2023	May 2023	Jun 2023	Jul 2023	Aug 2023	Sep 2023	Oct 2023	Nov 2023	Dec 2023	Jan 2024	Feb 2024	Mar 2024
Interest Income	· ·	5,688,633	6,462,471	10,745,120	5,951,214	5,662,667	6,681,800	7,965,260	6,968,741	7,219,959	8,189,594	6,407,270	9,509,112
Cash & Investments at Historical Cost	(1)	1,526,531,278	1,529,952,547	1,604,416,396	1,588,740,621	1,644,124,824	2,054,308,786	1,722,919,248	1,755,658,813	1,834,478,790	1,880,659,210	2,097,319,746	2,404,353,123
Computed Yield	(2)	1.86%	2.21%	2.68%	3.29%	3.53%	3.72%	3.83%	4.07%	4.21%	4.29%	4.40%	4.46%
CA Pooled Money Investment Account (PMIA)	(3)	2.87%	2.99%	3.17%	3.31%	3.43%	3.53%	3.67%	3.84%	3.93%	4.01%	4.12%	4.23%



⁽¹⁾ Investment balances include Restricted Cash and Board Designated Reserves

⁽²⁾ Computed yield is calculated by dividing the past 12 months of interest by the average cash balance for the past 12 months.

⁽³⁾ LAIF limits the amount a single government entity can deposit into LAIF; currently that amount is set at \$75 million.